University of Azad Jammu and Kashmir, Muzaffarabad

ANNUAL CONFIDENTIAL REPORT (ACR)

OF

ADMINISTRATIVE STAFF (BPS-17 & Above)

| Name of the Institution/Department/Branch: | | | | | | |
|--|--|---------------------------|---------------------------|-----------------------------------|---|--|
| For the Period: From: to | | | | | | |
| | | | PART-I | | | |
| 1 | N. (* 11. 1. T.). | | | | | |
| 1. | Name (in block Letters: | | | | | |
| 2. | Date of Birth:Date of Entry in Service | | | | | |
| 3. | Grade with present Pay: | | | | | |
| 4. | Post held during the | period: | | | | |
| 5. | Academic Qualification | ons: | | | | |
| 6. | Knowledge of Langua | ages (Please Indicate Pro | oficiency in speaking(S), | Reading (R) and | | |
| | writing (W) | | | | | |
| 7. | Hobbies: | | | | | |
| 8. | Training Received: | | | | | |
| | | | | | | |
| | | | Datas | Nome of Institution | | |
| Nan | ne of course attended | From | Dates To | Name of Institutio and country | n | |
| Nar | ne of course attended | | | | n | |
| Nar | ne of course attended | | | | n | |
| Nar | ne of course attended | | | | n | |
| Nar | ne of course attended | | | | n | |
| Nar | ne of course attended | | | | n | |
| Nar 9. | Job Description (Se | From | To | and country | n | |
| | Job Description (Se | From | To | and country | n | |
| | Job Description (Se | From | To | and country | n | |
| | Job Description (Se | From | To | and country | n | |
| | Job Description (Se | From | To | and country | n | |
| | Job Description (Se | From | To | and country | n | |

| 10. | Period | Served |
|-----|--------|--------|
| | | |

- (a) In present post -----(b) Under reporting officer-----
- 11. Date of last annual medical checkup ------

The rating in Part II. III & IV should be recorded by initialing the appropriate box. The ratings denoted by alphabets is as follows:

'AI' Very Good. 'A' Good. 'B' Average, 'C' Below Average. 'D' poor.

For uniform interpretation of qualities listed in these parts two extreme shades are mentioned against each item. Please see para 7 of instruction.

PART-II

PERSONAL QUALITIES

| | | AI | Α | В | C | D | | |
|------------------------------|--|----|---|---|---|---|---|--------------|
| 1. Intelligence | Exceptionally bright Excellent comprehension | | | | | | Dull | Slow |
| 2. Confidence and will Power | Exceptionally confident and resolute | | | | | | Uncertain | Hesitant |
| 3. Emotional stability | Mature Balanced | | | | | | Unstable; | Immature |
| 4. Adaptability | Alert & Highly responsible | | | | | | Rigid, | Inflexible |
| 5. Understanding & Tolerance | Considerate & Cooperative | | | | | | Lacks ability other's Point Sympathetic | |
| 6. Appearance & Bearing | Creates excellent impression. | | | | | | Clumsy, | Unimpressive |
| 7. OVERALL GRADIN | G IN PART-II | | | | | | | |

PART-III

| | ATTITUDES | | | | |
|--|--|--|--|--|--|
| 1. *Knowledge of Islam | Well read | | | Narrow and Superficial | |
| 2. *Attitude towards Islamic Ideology | Deeply motivated Enlightened | | | Indifferent, Intolerant | |
| 3. Integrity (a) General | Imeprochable | | | Unscrupulous | |
| (b) Intellectual | Honest & Straight Forward | | | Devious Sycophant | |
| 4. Acceptance of responsibility | Always prepared to take on responsibility even in difficult cases | | | Reluctant to take on responsibility will avoid it whenever possible. | |
| 5. Ability to produce constructive ideas | Full of ideas Always comes up with ingenious solution to problems fertile. | | | Dull has to be told what to think. | |

^{*}In case non-Muslims the entries will refer to their own religion.

| | | AI | Α | В | C | D | |
|---------------------------------------|--|----|---|---|---|---|---|
| 6. Foresight | Anticipates problems and plans ahead | | | | | | Handles problems only after they arise. |
| 7. Initiative & Drive | Bold and enterprising dynamic | | | | | | Timid and diffident. |
| 8. Reliability under pressure | Imperturbable and exceptionally reliable at all times. | | | | | | Confused and easily flustered even under normal pressures |
| 9. Judgment | Makes consistently sound proposals/decions. | | | | | | Lacks balance and consistency immature. |
| 10. Financial Responsibility | Exercises due care discipline | | | | | | Irresponsible. |
| 11. Perseverance and devotion to duty | Resolute carries a task through to the end | | | | | | Negligent and disinter ested |
| 12. Relations with (a) Superiors | Cooperative well liked and trusted | | | | | | Un-cooperative; does not inspire confidence |
| (b) Colleagues | Works well in a team | | | | | | Difficult colleague |
| (c) Subordinates | Courteous and effective inspires confidence | | | | | | Brusque & intolerant does not earn respect. |
| 13. Behavior with public | Courteous and helpful | | | | | | Haughty Unsympathetic and ill behaved. |
| 14. OVERALL GRADING | IN PART-III | | | | | | |

PART-IV

| | PROFICIENCY IN | JOB |
|------------------------------------|---|--|
| 1. Power of expression (a) Written | Always precise, clear and well set out | Clumsy & vague |
| (b) Oral | Puts across convincingly & concisely | Ineffective |
| 2. Knowledge of work | Has a thorough grasp of the knowledge relevant to his job | Does not know enough about the present job. |
| 3. Analytical ability | Picks out these entails without wasting time on irrelevant details. | Seldom sees below the surface of a problem. |
| 4. Supervision & Guidance | Organizes & uses staff and other Resources effectively | Lacks control Ineffective. |
| 5. Ability to take Decision | Very logical and decisive | Indecisive; vacillating. |
| 6. Work (a) Output | Always up-to-date, accumulates no arrears | Always behind schedule very slow disposal |
| (b) Quality | Always produces work of exceptionally high quality | Generally produces work of poor quality |
| 7. OVERALL GRADIN | G IN PART-IV | |

| (a) | Penicture Please comment on any particularly strong or weak points without repeating earlier parts of the report. Also indicate the future posting considered most suitable for the officer. |
|-----|--|
| (p) | Counselling: Was the officer advised to improve vide instruction No. 4 during the period under report? If so, on what aspects and with what results? |
| (c) | Assessment of performance please comment on how effective the officer has been in performing the duties mentioned at S.No. 9 in Part I. Also comment on the officer's contribution to the overall performance of your office/organization especially in the light of any numerical measure e.g. examination results for teaching staff or other applicable index such as profitability, project implementation, tax collection etc. In other cases give your assessment of relative proportion, of (i) routine cases (ii) complicated cases/situations (iii) policy cases/crisis situations dealt with by the officer. Also indicate whether further training is required for increasing his effectiveness and if so, in which area. |

PART-VI

Comparing him with other officers of the same level and keeping in view the overall gradings in Parts II, III and IV, give your general assessment of the officer by initialing the appropriate box below.

(a) OVERALL GRADING

| | | By Reporting Officer | By Countersigning Officer |
|-------|--|-------------------------|------------------------------|
| (i) | Equaled by very few officers (Very Good) | | |
| (ii) | Better than the majority of Officers (Good) | | |
| (iii) | Equal the majority of Officers (Average) | | |
| (iv) | Meets bare minimum standards (Below Average) | | |
| (v) | Unsatisfactory (Poor) | | |
| | | | |
| | (c) FITNESS FOR PROMOTION | | |
| | | By Reporting Officer | By Countersigning Officer |
| (i) | Fit for accelerated promotion | | |
| (ii) | Fit for Promotion in his turn | | |
| (iii) | Not yet fit for promotion | | |
| (iv) | Unlikely to progress further | | |
| | | | |
| | | | |
| | | | |
| Name | e of the Reporting Officer(Capital Letter | ·a) | Signature |
| | (Capital Detter | .6/ | |
| | | | |
| Desig | nation | Date | |
| | | | |
| | | | |
| | | | |

| | | PART-VII | | | |
|----------------|--|--|--|--|--|
| (a | a) REMARKS OF THE COUNTERSION | GNING OFFICER | | | |
| asses frequ | ssment of the reporting Officer, pleasently you have seen work of the off | d upon by the reporting officer. If you disagree with the ase give reasons therefor. You should also indicate how icer reported upon. If the officer has been assessed fit for his in the higher grade. If no, please give your reasons. | | | |
| Nam | ne of the Reporting Officer | Signature | | | |
| TVAII. | | (Capital Letters) | | | |
| Desi | ignation | Date | | | |
| | (b) REMARKS OF THE SECOND COUNTERSIGNING OFFICER (IF ANY) Name of the Reporting OfficerSignature (Capital Letters) | | | | |
| Desi | ignation | Date | | | |
| | | | | | |
| | | PART-VIII | | | |
| 2. | Adverse remarks, if any | | | | |
| | Date | | | | |
| 3. | Decision on representation if any | | | | |
| | | | | | |
| | | | | | |
| | | | | | |

INSTRUCTIONS FOR

Filling Up the Form of Annual Confidential Report (ACR)

- 1. (i) ACR is the most important record for the assessment of an Office. At the same time the quality of ACR is a measure of the competence of the Reporting Officer and Countersigning Officer. It is, therefore, essential that utmost care is exercised by all Reporting and Countersigning Officer.
 - (ii) The Reporting and Countersigning Officer should be:
 - (a) as objective as possible; and
 - (b) clear and direct, not ambiguous or evasive in their remarks.
 - (iii) The over-riding importance of Part-IV should be clearly understood in the overall grading.
 - (iv) Over-rating should be eschewed by all Reporting/Countersigning Officers.
 - (v) Vague impressions based on inadequate knowledge or isolated incidents should be avoided.
- 2. The forms are to be filled in duplicate Part I will be filled by the officer being —reported upon and should be type written. Part-II to VI will be filled by the Reporting Officer and Part VII by the Countersigning Officer. Both the Reporting Officer and Countersigning Officer should give their assessment of the Officer reported upon in respective boxes in Part V: The Regional Centre/Division/Section concerned will fill Part VIII, if any adverse remarks are recorded in the report.
- 3. Assessment in the ACR should be confined to the work done by the officer reported upon during the period covered by the report.
- 4. Reporting Officer is expected to counsel the officer being reported upon about his/her weak points and advise him/her how to improve. Adverse remarks should normally be recorded when the officer fails to improve despite counseling.
- 5. The ACR form should be filled in a neat and tidy manner-cuttings/erasures should be avoided and must be initialed, where made.
- 6. The ratings in Part II, III, IV & VI should be recorded by initialing the appropriate box.
- 7. For uniform interpretation of qualities etc, listed in Part II,III& IV, the two extreme shades are mentioned against each item. For example and exceptionally bright' office with excellent comprehension, will be rated 'AI' Is 'Intelligence' (box I of Part II) A dull and slow officer will merit a 'B' rating A,B & C rating will denote shades between the above two extremes.
- 8. The rating should be clear and given in one of the boxes provided for the purpose in Parts II,III,IV & VI, Do not grade an officer between two shades i.c. Between "Very Good, and ,Good, or ,Good, and ,Average, or , Average, and Below Average".
- 9. The Countersigning officer should weigh the remarks of the Reporting Officer against his Personal knowledge of the officer being reported upon, compare him with other officer of the same grade working under different Reporting Officers but under the same Countersigning Officer, and then give his overall assessment in Part VI and remarks in Part III (a) In certain categories of cases remarks of a Second Countersigning Officer may also require to be recorded. The administrations will identity such cases from time to time and also designate and officer as the Second Countersigning Officer for each category the Second Countersigning Officer will record his remarks in Part VII (b).
- 10. If Countersigning Officer differs with the grading or remarks given (in parts other that Part VI) by the Reporting Officer, he should score it out and give his own grading in red ink in Part VI he is required to give his own assessment in addition to that of the Reporting Officer.
- 11. The Countersigning Officer should underline, IN RED INK remarks which in his/her opinion are adverse and should be communicated to the officer reported upon.